



Century Textiles & Industries Limited

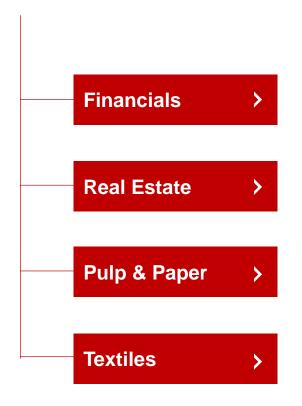
Q3 FY 2020

INVESTOR PRESENTATION

January, 2020 Stock Code: BSE: 500040 | NSE: CENTURYTEX | Reuters: CNTY.NS | Bloomberg: CENT:IN



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PERFORMANCE AT A GLANCE

| | | | | | | Figures in Rs. Crore |
|--------------------|-------------------|-----------|-----------------------------------|--------------------|-------------------|--|
| Descrip | otion | | FY 19-20 (Q3) | FY 18-19 (Q3) | FY 19-20 (9M)# | FY 18-19 (9M) |
| Turnov | er | | 854 | 941 | 2,562 | 2,790 |
| EBITDA | 4 | | 158 | 210 | 511 | 766 |
| Less: | TDR Sales (e) | (One-time | | | | 160 |
| Adjuste | ed EBITDA | | 158 | 210 | 511 | 606 |
| EBITDA | A %age | | 18.5% | 22.3% | 19.9% | 21.7% |
| Real Es (9 Mont | | - | ↓ & Paper onths) | Textile (9 Months) | | • |
| Rent | 107 | Sales | 1842 | Sales | 600 | Cement demerged with |
| BITDA BITDA % | 24 22.4% | EBITDA % | 417 22.6% | EBITDA % 1 | 68 1.3% | UTCL as on 30/09/2019 w.e.f. 20/05/2018 |

Total Net Debt Outstanding is ~Rs. 1,405 Cr. as on 31st December 2019

KEY HIGHLIGHTS – DURING FY Q3



2 Projects launched & 1 Project to be launched in current financial year

- Birla Vanya (Kalyan) Project on-track as per schedule.
- Birla Alokya (Bengaluru) Launched on 18/10/19.
- AnantRaj (NCR) JDA for Phs1 signed.
 Expected Launch FY 20 Q4
- Worli Key approval received. Expect to launch in Q1 FY 22.
- Definitive Agreement for the Magadi Road signed. Expected launch in Q4 FY 21



Capacity Utilisation during Q3 FY 20 was at 104% as against Q3 FY 19 at 106%

Sales in Q3 FY 20 are down by 13% compared to Q3 FY19. Drop in realization approx. by 8-10%

EBITDA for Q3 is at Rs. 132 Cr. (Q3 F9 Rs. 166 Cr). Lower by Rs. 34 Cr. or 20%

Realization drop got partially compensated by drop in RM cost by 8-9% & improved operational efficiency

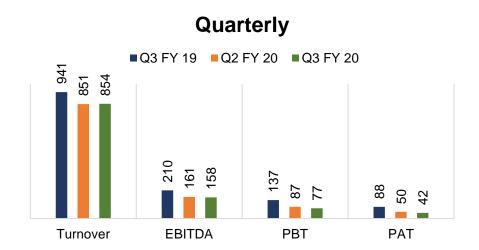


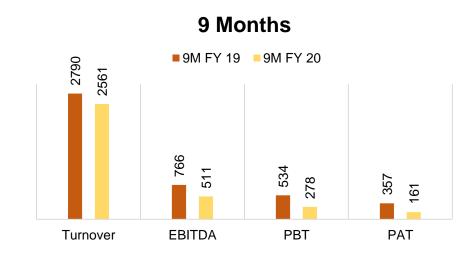
Capacity Utilization in Q3 is 95%, 2% higher as compared to Q3 FY 19.

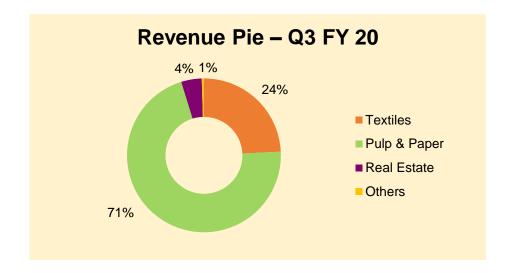
Sales in Q3 are up by 3% compared to Q3 FY19

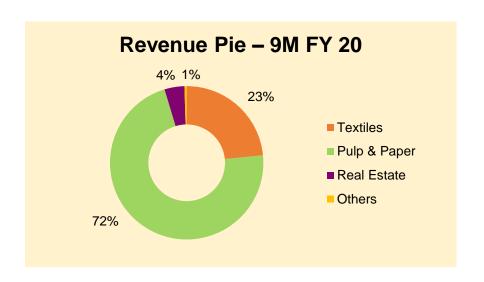
EBITDA for Q3 is at Rs. 10 Cr. (Q3 F19 Rs. 12 Cr.). The EBITDA is impacted during current quarter by Rs.3 Cr. due to withdrawal of MEIS license retrospectively from Mar'19

CONSOLIDATED PERFORMANCE AT A GLANCE











TRENDS IN REALISATION, CONTRIBUTION AND INPUT PRICES

(With Q1 FY 19 as base)

| Particulars | Units | Q1 FY 19 | Q2 FY 19 | Q3 FY 19 | Q1 FY 20 | Q2 FY 20 | Q3 FY 20 |
|---------------------------------|------------|----------|----------|----------|----------|----------|----------|
| CPP | | | | | | | |
| 1. Net Sales Realisation (NSR) | | | | | | | |
| Domestic | Rs.Per/T | 100% | 104% | 99% | 106% | 103% | 99% |
| Export | Rs.Per/T | 100% | 107% | 110% | 96% | 91% | 87% |
| Total NSR | Rs.Per/T | 100% | 104% | 110% | 105% | 101% | 97% |
| 2. Contribution | | | | | | | |
| RGP | Rs.Per/T | 100% | 80% | 83% | 95% | 62% | 79% |
| Paper | Rs.Per/T | 100% | 102% | 121% | 109% | 102% | 98% |
| Tissue Paper | Rs.Per/T | 100% | 85% | 89% | 106% | 114% | 112% |
| Multilayer Packaging Board | Rs.Per/T | 100% | 97% | 114% | 104% | 89% | 90% |
| Overall Contribution | Rs.Per/T | 100% | 97% | 113% | 106% | 96% | 95% |
| 3. Input Prices (Arrival Basis) | | | | | | | |
| Wood | Rs.Per/T | 100% | 100% | 103% | 112% | 117% | 115% |
| Coal | Rs.Per/GCV | 100% | 100% | 104% | 78% | 80% | 78% |
| Imported Pulp | Rs.Per/T | 100% | 103% | 105% | 97% | 94% | 84% |
| Total Variable Cost | Rs.Per/T | 100% | 107% | 109% | 104% | 103% | 98% |
| TEXTILES | | | | | | | |
| 4. Net Sales Realisation (NSR) | | | | | | | |
| Domestic | Rs.Per/Mtr | 100% | 101% | 100% | 105% | 104% | 100% |
| Export | Rs.Per/Mtr | 100% | 99% | 111% | 104% | 95% | 89% |
| Total NSR | Rs.Per/Mtr | 100% | 99% | 95% | 97% | 96% | 93% |
| 5. Fabrics Contribution | | | | | | | |
| Apparels | Rs.Per/Mtr | 100% | 100% | 97% | 119% | 116% | 119% |
| Bed Linen | Rs.Per/Mtr | 100% | 88% | 112% | 114% | 86% | 95% |
| Overall Contribution | Rs.Per/Mtr | 100% | 97% | 103% | 117% | 106% | 111% |
| 6. Input Prices | | | | | | | |
| Cotton | Rs.Per/Kg | 100% | 97% | 104% | 99% | 103% | 99% |
| Total Variable Costs | Rs.Per/Mtr | 100% | 99% | 93% | 92% | 94% | 88% |

SEGMENTAL NUMBERS

| | | | | Figures in Rs. Crore |
|--|----------|----------|----------|----------------------|
| Particulars | Q3 FY 19 | Q3 FY 20 | 9M FY 19 | 9M FY 20 |
| CONTINUING OPERATIONS | | | | |
| SALES | | | | |
| Textiles | 200 | 207 | 638 | 600 |
| Pulp & Paper | 698 | 606 | 2020 | 1842 |
| Real Estate | 39 | 37 | 120 | 107 |
| Others | 4 | 4 | 13 | 12 |
| Total Sales | 941 | 853 | 2790 | 2561 |
| EBITDA | | | | |
| Textiles | 24 | 22 | 84 | 67 |
| Pulp & Paper | 166 | 132 | 458 | 417 |
| Real Estate | 19 | 3 | 220 | 24 |
| Others | 1 | 1 | 3 | 3 |
| Total EBITDA | 210 | 158 | 765 | 510 |
| Less : Finance Cost | 25 | 23 | 86 | 62 |
| PBDT | 185 | 135 | 680 | 449 |
| Less : Depreciation | 48 | 58 | 145 | 170 |
| PBT | 137 | 77 | 534 | 278 |
| Tax | 49 | 35 | 177 | -20 |
| Net Profit | 88 | 42 | 357 | 298 |
| | | | | |
| Century Yarn & Denim | -4 | -6 | -9 | -15 |
| Net Profit after Tax | 84 | 36 | 348 | 283 |
| EPS -Continuing Operation | 3.72 | 7.90 | 26.70 | 31.96 |
| EPS -discontinued Operation | -0.50 | -0.37 | -1.36 | -0.74 |
| EPS -Continuing & Discontinued Operation | 3.21 | 7.54 | 25.34 | 31.22 |



CAPITAL EMPLOYED – AS ON 31st DEC 2019

*Figures in Rs. Crore

| Particulars | Continued Operations | | | | | Dis Ops (Y&D) | Grand Total |
|---------------------------------|-------------------------|-------|--------------|---------------|-------|---------------|-------------|
| Faiticulais | Textiles Fabrics | Rayon | Pulp & Paper | Birla Estates | Total | Dis Ops (T&D) | Grand Total |
| Net Block | 415 | 282 | 2484 | 1,483 | 4664 | | 4664 |
| (i) Current Assets | 352 | 11 | 527 | 207 | 1097 | 3 | 1100 |
| (ii) Non-Current Assets | 2 | 4 | 53 | 180 | 239 | 0 | 239 |
| (iii) Current Liabilities | 130 | 158 | 411 | 107 | 806 | 39 | 845 |
| (iv) Non-Current Liabilities | 0 | | 34 | 108 | 142 | 0 | 142 |
| Net Working Capital | 224 | -143 | 135 | 172 | 388 | -36 | 352 |
| Cash & Bank Balances | 1 | 0 | 9 | 9 | 19 | 0 | 19 |
| Capital Employed in the Segment | 640 | 139 | 2628 | 1664 | 5071 | -36 | 5035 |
| EBITDA | 32 | 37 | 417 | 24 | 510 | -24 | 486 |
| Loan Allotment to Segment | | | | | | | |
| i. Specific Loan | 23 | | | 16 | 39 | | 39 |
| ii. Allocated Loan | 280 | | 388 | 698 | 1366 | | 1366 |
| Total | 313 | | 388 | 714 | 1405 | | 1405 |
| Ratios | | | | | | | |
| Net Debt / EBITDA | | | | | | | 2.16 |
| Debt / Equity | | | | | | | 0.40 |

STATEMENT OF OUTSTANDING LOAN

*Figures in Rs. Crore

| | | | • |
|---------------------------------------|------------|------------|------------|
| Particulars | O/s as on | O/s as on | O/s as on |
| | 31-03-2019 | 30-09-2019 | 31-12-2019 |
| Long Term Loans | 109 | 34 | 68 |
| Average Rate of Interest | 7.60% | 4.90% | 7.04% |
| | | | |
| Short Term and Working Capital Loans | 212 | 517 | 621 |
| Average Rate of Interest | 7.63% | 7.16% | 5.53% |
| | | | |
| NCD | 700 | 700 | 700 |
| Average Rate of Interest | 7.99% | 7.99% | 7.99% |
| | | | |
| Total CTIL Loans | 1,021 | 1,251 | 1,389 |
| Average Rate of Interest as on date | 7.87% | 7.56% | 6.84% |
| | | | |
| Standalone Loan Taken by Birla Estate | | | 16 |
| | | | |
| Total Consolidated Loans | 1,021 | 1,251 | 1,405 |



TAX ORDINANCE, 2019

Irrevocable option can be exercised in any year

Beneficial to move to new tax regime post utilisation of :

- MAT credit
- Unabsorbed depreciation

Deferred tax liability expected to reverse in or after utilisation of above, to be remeasured at new tax rate (25.17%)

| Tax Rate | Old Regime | No | ew regime |
|----------|------------|----------|-----------|
| | | Option 1 | Option 2 |
| Regular | 34.94% | 34.94% | 25.17% |
| MAT | 21.55% | 17.47% | NA |

Rs. Cr

| Particulars | DTL | DTA | Net |
|---------------------------------------|-----|------|-----|
| Balance as at March 31, 2019 | 903 | -496 | 407 |
| Expected to reverse in current regime | 285 | -366 | -81 |
| Balance | 618 | -130 | 488 |
| Remeasure @ 25.17% | 445 | -94 | 351 |
| Net Impact | 173 | -36 | 137 |

DTL - Deferred tax liability on property plant & equipment

DTA – Deferred tax asset on Upfront royalty and provision towards litigations





Financials Real Estate Pulp & Paper Textiles

2.3 million sq. ft. under construction across 2 projects

STEP TOWARDS MORE FOCUS ON GROWING BUSINESS



Real Estate

Strengths



The Birla Brand

Valuable portfolio of premium land parcels

Dynamic team with real estate experience

Strong projects in pipeline of own land parcel as well as joint development

Strong sales and execution capability

Opportunities



Rapid urbanization and shrinking household sizes

Rising per capita income

Government thrust on affordable housing

Tax sops - GST rate reduction

Rapid shift to organized sector-Structural changes driven by RERA and GST implementation

Strong Vision & Strategy



Deliver on exceptional experience and creating value for stakeholders

Focus markets – Mumbai, NCR, Bengaluru & Pune

Focus on residential development, opportunistic approach to commercial

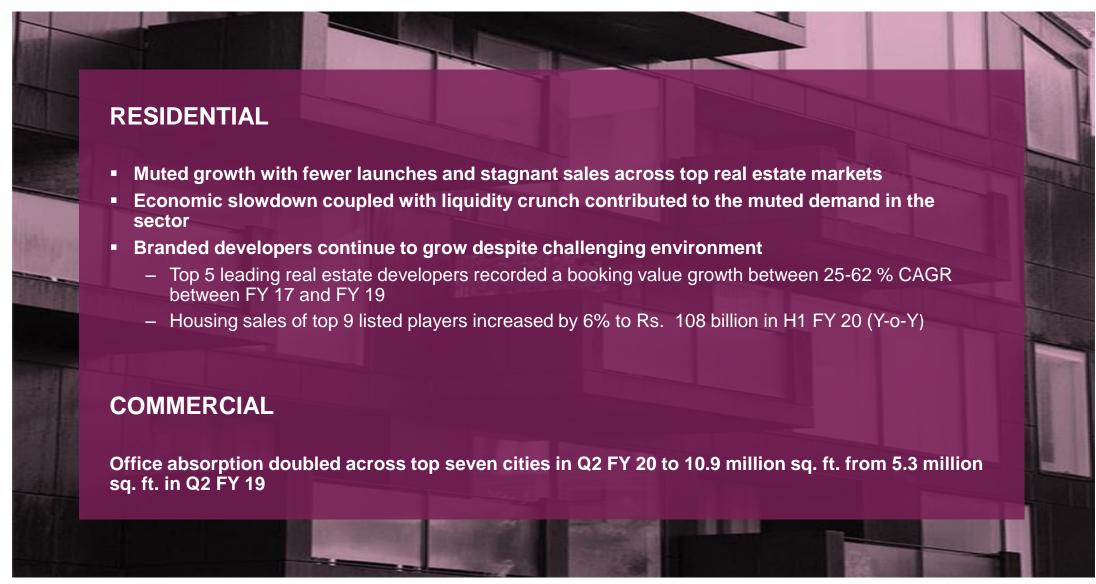
Focus on premium/ mid-income residential segment

Capital efficient, asset light model



BRANDED RESIDENTIAL DEVELOPERS FARING WELL DESPITE MUTED MARKET CONDITIONS





Source : Anarock, JLL, Propequity



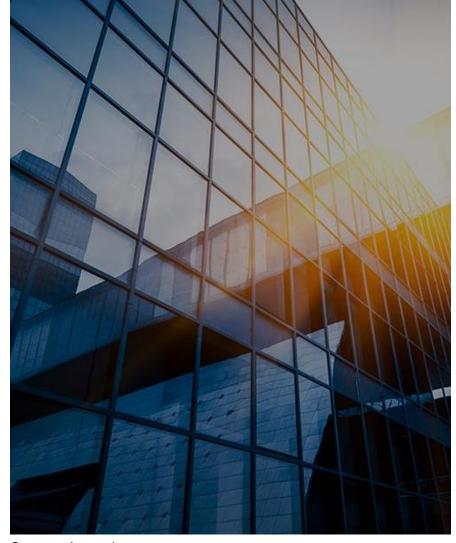
TOP LISTED REAL ESTATE DEVELOPERS BEATING THE HOUSING SECTOR'S DOWNTURN BLUES



| Top players | FY 15 | FY 17 | FY 19 |
|------------------------------|------------|-----------------------|---------|
| | Peak years | Demonetization period | Current |
| Housing sales in Rs. Cr. | 14,000 | 8,800 | 22,800 |
| Market share | 5% | 4% | 8% |
| Housing sales in mn. sq. ft. | 27 | 17 | 44 |
| Launches in mn. sq. ft. | 46 | 28 | 61 |

Reasons

- Customer preference for Branded products
- Issue of stalled and delayed housing projects driving homebuyers to listed real estate developers to mitigate risks
- Strong execution track record



Source : Anarock

BIRLA ESTATES HAS CREATED LANDMARK COMMERCIAL PROJECTS





Birla Aurora, Worli

- 2.55 Lakh sq. ft. of commercial space
- Unconventional elliptical design
- 22-storey building



Birla Centurion, Worli

- 3.5 Lakh sq. ft. of commercial space
- LEED Platinum-certified building
- 13-storey building

Overview of the Buildings

- Superior Quality
- Strong execution abilities
- Assets almost 100% leased, commanding high rentals
- Rs. 125 Crore annual leasing revenue from assets
- Commanding best rentals in Worli micro market (~ Rs.185 /sq. ft.)



SUMMARY OF PORTFOLIO UNDER DEVELOPMENT



| Location | Land Area | Area under Development | Revenue Potential |
|---|------------|------------------------|-------------------|
| Location | (in Acres) | (in million sq. ft.) | (in Rs. Cr.) |
| Worli – Residential | 20 | 3* | 9,500 |
| Kalyan | 22 | 1.31* | 1,125 |
| Total - Owned Parcels under development | 42 | 4.31 | 10,625 |
| Birla Alokya, Soukya Road, Bengaluru (Outright) | 8.1 | 0.55 | 388 |
| Magadi Road, Bengaluru (JDA) | 4.5 | 0.60 | 526 |
| Sec 63 A, Gurugram (JDA) | 65 | 3.65 | 4,415 |
| Total - New Business Development | 77.6 | 4.80 | 5,329 |
| TOTAL | 119.6 | 9.11 | 15,954 |

^{*}Only assumes active parcels under development currently. Total potential of Worli, Kalyan lands in portfolio is higher

BIRLA VANYA DETAILS





| Location | Kalyan |
|----------------------|--|
| Area | 22 acres |
| Saleable Area | 13.12 lakh sq. ft. (Phase 1A – 5.24 lakh sq. ft., Phase 1B – 1.94 lakh sq. ft. Phase 2 – 5.94 lakh sq. ft.) |
| Architect | Hafeez Contractor |
| Revenue Potential | Rs. 1,125 Cr. |
| Product Type | Residential – 1 BHK, 2 BHK, 3 BHK & 4 BHK |
| Project Launch | Q1 FY 20 |
| Est. Completion Date | Q1 FY 25 |



BIRLA VANYA, KALYAN – EXECUTION UPDATE





| Activities | Current Status |
|--------------|---|
| Sales | Launched: 534 units. Cumulative sales: 467 units Sales Booking Value: Rs. 338 Cr. Achieved APR of Rs. 7,400/ sq. ft. |
| Construction | Phase 1 Foundation and Substructure completed Superstructure in progress Phase 2 Foundation work is 95% completed |



CENTURY MILLS, WORLI – PROJECT DETAILS





| Total Saleable Area | Residential - 30 lakh sq. ft. |
|-------------------------|---|
| Revenue Potential | Residential – Rs. 9,500 Cr. |
| Product Type | Residential – 2 BHK, 3 BHK, 4 BHK and 5 BHK Penthouse |
| Project Launch | Q1 FY 22 |
| Est. Completion Date | Q1 FY 31 |

CENTURY MILLS, WORLI – EXECUTION UPDATE









Activities

Current Status

Design/ Marketing

- Master Planning and Concept Design complete
- Schematic Design in progress

Approvals

- Obtained Layout approval from MCGM on 6th November 2019
- Handover of areas to MCGM in progress

Chrun

BIRLA ALOKYA DETAILS





| Location | Soukya Road, Bengaluru |
|----------------------|---|
| Area | 7.9 acres |
| Saleable Area | 5.47 lac sq. ft. |
| Architect | Synergy |
| Revenue Potential | Rs. 388 Cr. |
| Deal Summary | Outright Purchase |
| Initial Investment | Rs. 72 Cr. for purchase of land |
| Product Type | Residential – 3-Bed and 4-Bed Villaments |
| Project Launch | Q3 FY 20 |
| Est. Completion Date | Q2 FY 24 |



BIRLA ALOKYA, BENGALURU – EXECUTION UPDATE





| Activities | Current Status | |
|--------------|--|--|
| Sales | Launched: 218 units. Cumulative Sales: 67 units Sales Booking Value: Rs. 100 Cr. Achieved APR of Rs. 6,400/ sq. ft. | |
| Construction | Construction progressing as per schedule Excavation work is 100% completed Foundation work is 65% completed | |



MAGADI ROAD PROJECT DETAILS





| Location | Magadi Road, Bengaluru |
|----------------------|--|
| Area | 4.75 acres |
| Saleable Area | 5.97 lakh sq. ft. |
| Architect | RSP |
| Revenue Potential | Rs. 526 Cr. |
| Deal Summary | Profit sharing basis (JV:BEPL – 60:40) |
| Initial Investment | Rs. 50 Cr. of refundable deposit |
| Product Type | Residential – 2 BHK, 2.5 BHK, 3 BHK & 4 BHK |
| Est. Project Launch | Q4 FY 21 |
| Est. Completion Date | Q1 FY 26 |
| Current Update | All Conditions Precedent complied by the land owner. Joint Development Agreement signed with the land owner Concept design in progress |



ARL PROJECT DETAILS





| Location | Sector 63 A, Gurugram, NCR |
|----------------------|--|
| Area | 65 acres |
| Saleable Area | 36.5 lakh sq. ft. |
| Architect | R Corp |
| Revenue Potential | Rs. 4,415 Cr. |
| Deal Summary | Profit sharing basis (JV:BEPL – 50:50) + Development Manager fee |
| Initial Investment | Rs. 400 Cr. for acquiring 50% stake in the project. Payment to be made in tranches |
| Product Type | Residential – Apartments and Low rise floors |
| Est. Project Launch | Q4 FY 20 |
| Est. Completion Date | Q4 FY 27 |
| Current Update | All Conditions Precedent complied by the land owner Schematic Design completed RERA Submission completed |





Financials Real Estate Pulp & Paper Textiles

Flag bearer in Paper Industry

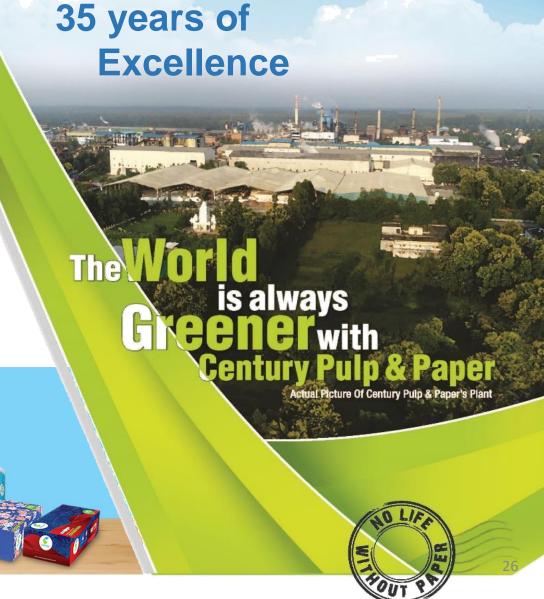




Established in 1984.

The India's only integrated Pulp and Paper mill that delivers comprehensive solutions in finest varieties of Writing & Printing Paper, Virgin fiber grade fine tissue, Multilayer Packaging Board and Rayon Grade Pulp.

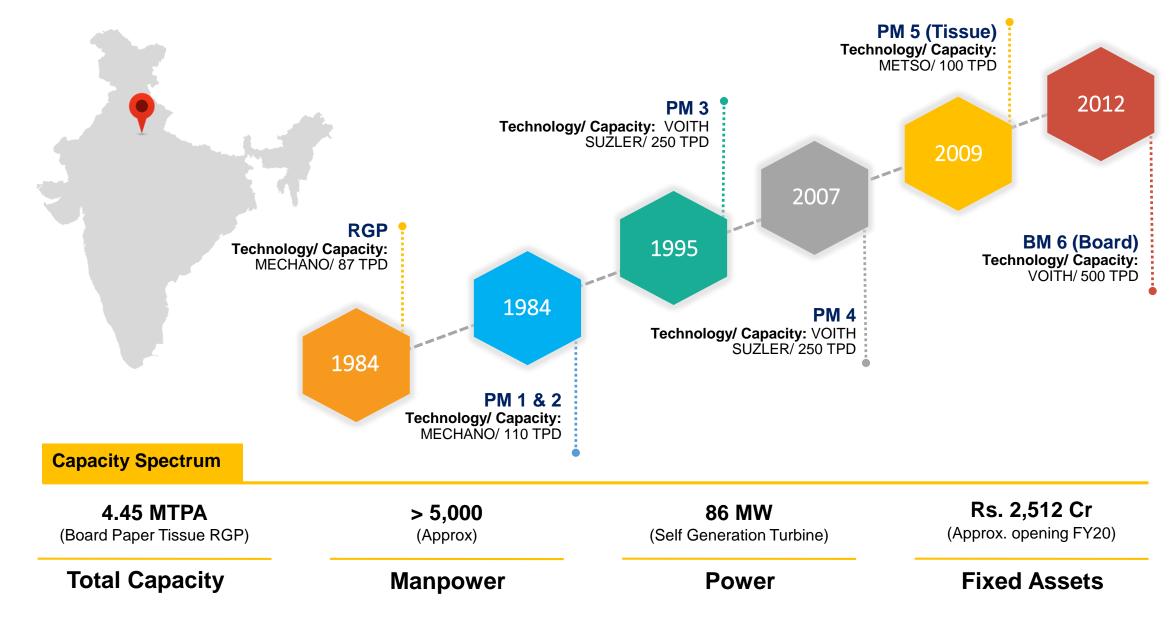
Entered into Tissue retail business with its own branding.

















CENTURY PULP & PAPER MILL - CAPACITIES



Board Capacity – 500 ton per day

Paper Capacity – 650 ton per day

Tissue Capacity – 100 ton per day*

Rayon Grade Pulp – 100 ton per day

*New expansion in Tissue of 100 ton per day in August 2020

Present Annual Production Capacity **4,45,000 tons**

Flag bearer in Paper Industry

India's only integrated mill that delivers comprehensive solutions in Paper, Tissue & Board from a single location

Fastest growing paper company in the industry



THE FLAG BEARER OF INDIAN PAPER INDUSTRY



Products Global Presence

RGP - RAYON GRADE PAPER

Rayon Grade Pulp is a highly purified form of cellulose made from wood and used in a wide variety of consumer applications. Century's Rayon Grade Pulp is well-accepted due to its high purity, minimal inorganic impurities, good whiteness and optimal viscosity. Uses of the pulp include Viscose Staple Fiber, Viscose Filament Yarn (for textiles and non woven products for household, hygiene, medical and industrial absorbent products) and cellophane papers.

WRITING & PRINTING PAPERS

Century Pulp & Paper range of writing and printing paper is used to produce a wide range of stationery such as notebooks and envelopes. Entry-level varieties such as creamwove, maplitho and coated paper are popular. Although the market share of higher-quality paper has been increasing, the entry-level varieties still form the bulk of demand.

PAPER 43 Countries

WRITING & PRINTING

TISSUE

Set up in 2009, Century is the largest and most advanced manufacturer of Jumbo Soft Tissue Paper Rolls in India. Spread over 60,000 sq m, its plant houses the state-of-the-art "Metso Machine with Crescent Former" that produces world-class tissue paper. As a result, quality standards are consistently high and this contributes to the high hygiene levels and overall cleanliness AH & AfH.

INDUSTRIAL PAPER

TISSUE

Century manufacture different type of paper used in Industrial use: wide range of packaging, cardboard, tissue, insulation and wrapping products.

Demand for industrial paper is often affected by these factors:

BOARD

Countries

- Industrial production
- Growth in the packaging industry
- Development in technology
- Substitution by other materials

BOARD PAPER

Century board machine has 4 head boxes and 4 wire meshes. Shoe press removes water from pulp while retaining maximum bulk, Yankee provides good gloss. In the calendaring process, there are soft nips for less bulk loss and increased smoothness. Has a well equipped and advanced laboratory with all the latest equipment. Laboratory testing is done in a temperature and humidity controlled environment, as per TAPPI.

COPIERS

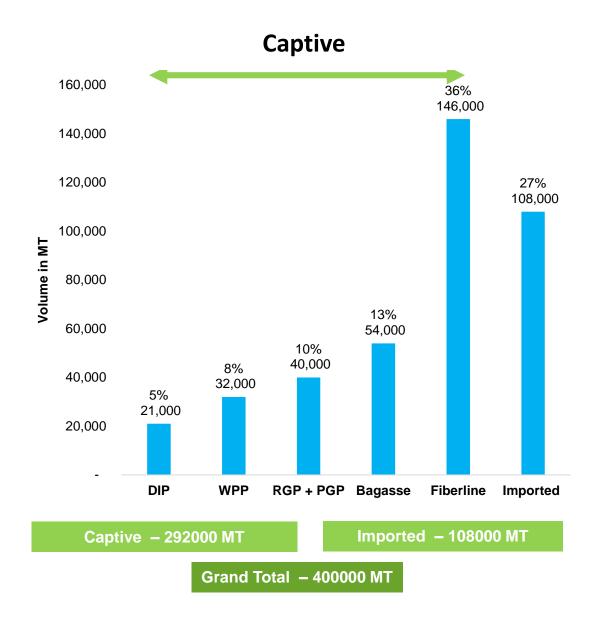
Copier Paper is typically a white commodity in writing paper grade. Copier Paper now marketed as multi-purpose paper to be used in most common type of office machines including photocopiers, computer printing paper and various other printer types.

Copier Paper is of good quality and uniform dimension paper, which is used for photocopying.



RAW MATERIAL FLEXIBILITY





Fiber Line Pulp Mill





Bagasse Pulp Mill



RGP Pulp Mill



DIP



Fiber Line



INDUSTRY OVERVIEW - INDIAN PAPER SECTOR



Market facts

Industry Growth

- India accounts for 4.5% of global paper industry
- Projected growth at a
 CAGR of 5.5% in FY 19-23
- Total Demand- 19.8
 Million MT in FY 20-21
- Total Supply
- Domestic: ~15.8 Million
- Imports: ~4 Million

Industry Composition

- Highly fragmented, cyclical and capitalintensive
- Top 9 players supply 35% of the domestic supply.
- 2/3rd players are subscale (<65,000 TPA capacity)
- JK and West Coast completed one acquisition each

Per Capita Consumption

- India's per capita consumption is very low
- Indian consumption stands at ~13.0 kg
 /capita as compared to world's average of 57 kg / capita. (Per capita consumption of Indonesia 32 kg, China 78 kg and US 229 kg)

Growth Drivers

- Higher spends by government on education programs
- Rising literacy levels and hygiene awareness
- Better packaging for FMCG, FMCD, Pharma
 & e-commerce products
- Substitution of plastic (Paper straw, cups and food wraps)
- Eco-friendly tableware industry is growing at a rapid pace (Bagasse pulp)

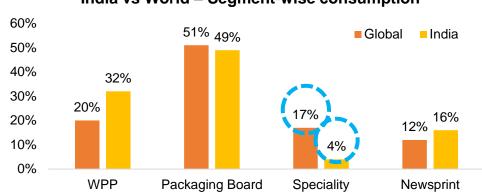
Source: CRISIL, Care Ratings report and Business Analysis



SEGMENT-WISE CONSUMPTION







Paper board and tissue will increase their share of total paper consumption to be on par globally

Segment **Growth Drivers** ✓ Rising literacy levels, Spends in Education sector CAGR growth: ~3-4% in last 3 years **WPP** ✓ Growth of service sector and increased usage in Demand: 5.7 million MT in FY 20-21 corporates ✓ Requirement of better quality packaging in FMCG, CAGR growth: ~6-7% in last 3 years **Packaging** FMCD, Pharma and e-Commerce **Board** Demand: 10.2 million MT in FY 20-21 ✓ Substitution of plastic (Paper straw and Cups) ✓ Increased usage in hospitality sector CAGR Growth: ~10% in last 3 years ✓ Personal hygiene awareness is increasing **Specialty** Demand: 1.1 million MT in FY 20-21 ✓ Increased urbanization/ household commodity

Source: CRISIL, Care Ratings report

COMPETITIVE LANDSCAPE



Plant locations Century Paper **Naini Tissues** Star Paper Yash Paper Emami Paper **Orient Paper** Pudumjee Paper West Coast IP APPM TNPL Seshasayee Paper

CPP is operating at 104% capacity utilization.

% Market share during FY20 - H1 PAPER MARKET SIZE (A+B GRADE MILLS RELEVANT SEGMENT ONLY) MILLS ΝZ WZ SZ ΕZ MARKET SHARE 5,23,400 1,72,400 5,12,800 4,00,700 CPP 8.3% 6.6% 5.9% 0.2% JK 3.1% 9.3% 5.9% 10.1% ITC 2.0% 7.7% 1.0% 3.1% BILT 10.2% 9.0% 11.0% 6.6% WCPM 9.4% 12.0% 2.1% 2.8% TNPL 2.3% 12.8% 22.2% 10.0% OTHERS 73.0% 56.5% 43.5% 53.4%

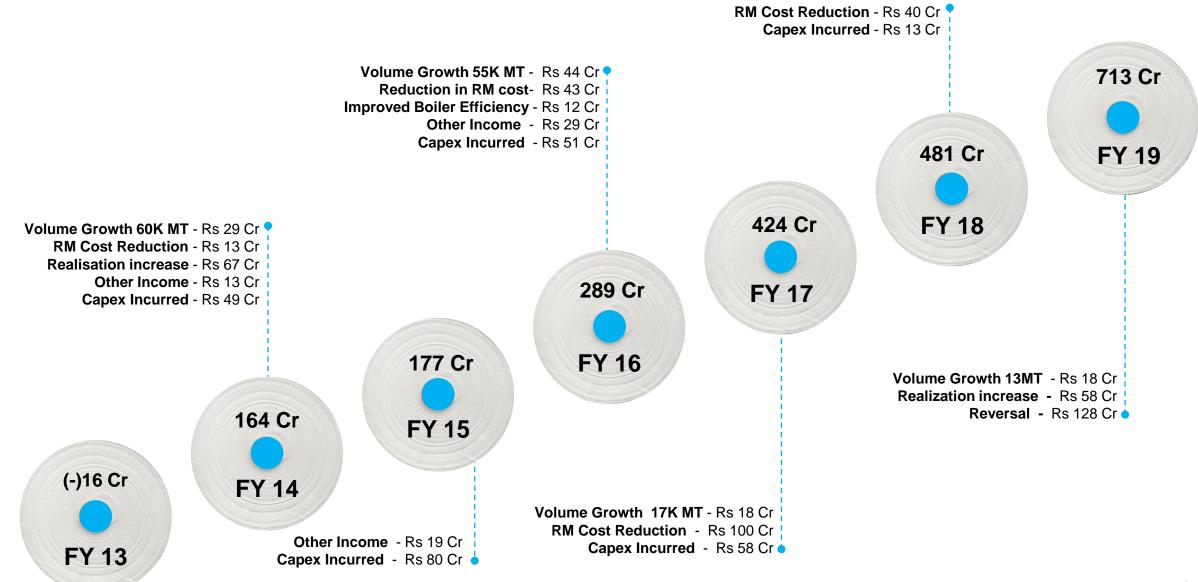
| TISSUE MARKET SIZE (VIRGIN+RECYCLE) | | | | | |
|-------------------------------------|--------|-------|--------|--------|--|
| MILLS | NZ | EZ | WZ | SZ | |
| MARKET SHARE | 39,000 | 3,500 | 33,800 | 36,600 | |
| СРР | 12.6% | 4.0% | 4.5% | 5.3% | |
| ORIENT | 10.3% | 45.7% | 10.7% | 8.7% | |
| OTHERS VIRGIN | | | | | |
| GRADE MILLS | 0.0% | 0.0% | 1.8% | 1.7% | |
| IMPORTS | 4.4% | 0.0% | 10.4% | 2.0% | |
| OTHERS - RECYCLE GRADE | 72.8% | 50.3% | 72.6% | 82.2% | |

| BOARD MARKET SIZE (RELEVANT SEGMENT ONLY) | | | | |
|---|----------|--------|----------|--------|
| MILLS NZ | | EZ | WZ | SZ |
| MARKET SHARE | 1,27,200 | 19,950 | 1,83,900 | 96,900 |
| CPP | 29.9% | 12.4% | 12.0% | 0.0% |
| JK | 9.1% | 3.5% | 15.8% | 6.2% |
| ITC | 27.7% | 50.1% | 42.1% | 45.4% |
| TNPL | 4.7% | 3.8% | 8.2% | 17.5% |
| EMAMI | 14.7% | 30.1% | 9.5% | 6.2% |
| WCPM | 0.9% | 0.0% | 2.7% | 19.5% |
| OTHERS | 12.9% | 0.1% | 9.7% | 5.2% |



EBITDA MOVEMENT & KEY LEVERS





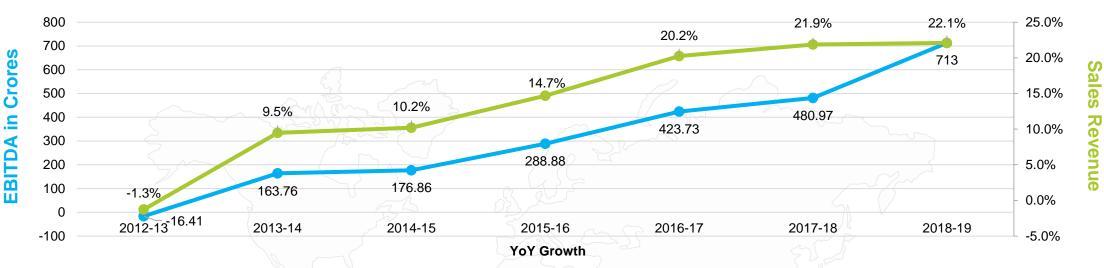


STRATEGIC PERFORMANCE (2013-2019)

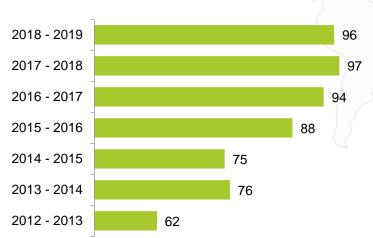


EBITDA







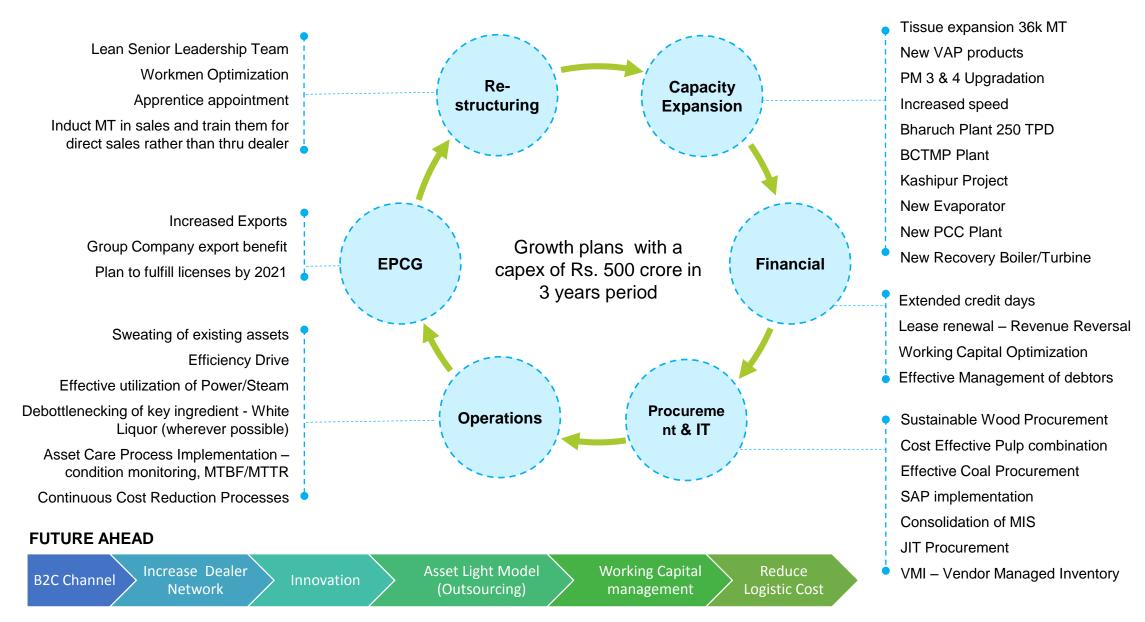


Sales Turnover in Crores



KEY INITIATIVES PLANNED







Financials Real Estate Pulp & Paper Textiles

World's 2nd and India's 1st LEED V4 certified textile mfg co.

TEXTILES













STEP TOWARDS MORE FOCUS ON GROWING BUSINESS

Textile

Strengths



State-of-the-Art Vertically Integrated Plant (Fibre to Finishing).

Birla Century Brand

Fine spinning up to count 200 ne.

Legacy of Textile for more than 100 years.

STEP Certification – 1st fabric manufacturing company in India to receive this for sustainability

Growth Drivers



US-China trade war has increased demand of Indian products in USA

RCEP (Regional Comprehensive Economic Partnership) non signing at present helps India's domestic market.

Go-green & zero discharge at Bharuch unit, justifies parameters of global brand

Open LLC at USA to cater big brands, regional retailers, hospitality industries, etc.

Advantages



Increased penetration of organised retail, better demographics and rising income levels

Abundant availability of raw material cotton.

Growing exports demand and direct catering to big brands in USA

BUSINESS - OVERVIEW & CAPEX PLAN

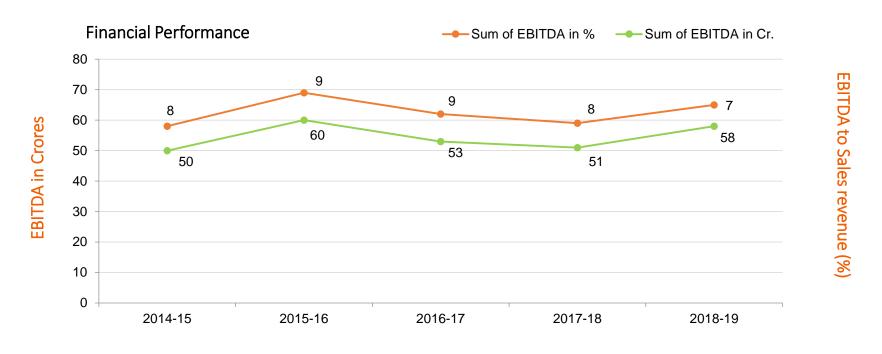
| Year of Installation | 2008 |
|-------------------------------------|----------------------|
| Installed Capacity | 37.50 Million Meters |
| Actual Production for 9M FY 2019-20 | 27.38 Million Meters |
| Capacity Utilization 9M FY 2019-20 | 96.% |
| Actual Turnover for 9 Months | 564 Crore |
| EBITDA 9 Months | 32 Crore |

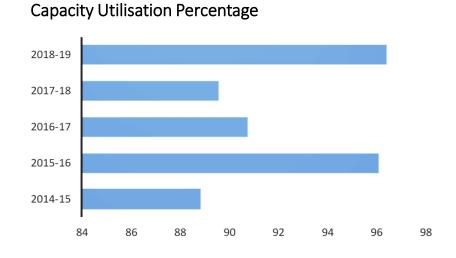
| Particulars | Rs. Cr. |
|--------------------------|---------|
| Total Amount to be Spent | 46 |
| Spinning | 6 |
| Processing | 4 |
| Power Plant | 23 |
| Others | 13 |

Business intends to maintain the current capacities and normal modernisation and upgradation of facilities will be done to ensure growth in EBITDA



BIRLA CENTURY, STRATEGIC PERFORMANCE



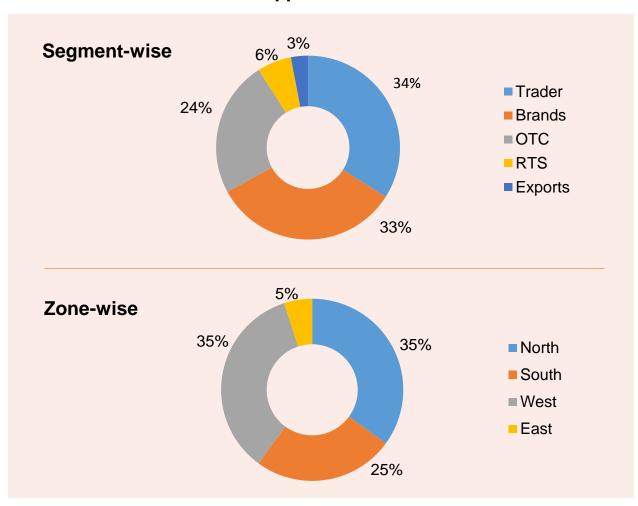




CONTUR

BIRLA CENTURY - DISTRIBUTION PATTERN

Apparels



Home Textiles - Exports/ Domestic



BIRLA CENTURY- JOURNEY OF BUSINESS SUSTAINABILITY

| Accreditation & Awards for sustainable business Environment | | | |
|---|--|-----------|--|
| | Name of Certification | Validity | Impact of Business Sustainability |
| 1 | Oeko-Tex Standard 100 | 31-Mar-20 | For assuring product safety that it is safe for use from 300 harmful chemicals |
| 2 | NABL Accreditation for our Testing Laboratory of Birla Century | 11-Oct-20 | Important for sustainable businesses by assuring accuracy of test results on an international platform |
| 3 | STEP- Certification | 30-Sep-22 | To assure that the manufacturing site is sustainable for producing clean, safe and eco-friendly products |
| 4 | MIG Tags | 15-Nov-22 | QR Code based web solution for transparent & responsible supply chain |
| 5 | SA 8000- 2014 | 3-Sep-20 | To assure social accountability at manufacturing plant |
| 6 | LEED (Leadership in Energy and Environmental Design) | 3-Aug-22 | To assure that building is green i.e. safe for industrial manufacturing |
| 7 | BCI Registered Member (Better cotton Initiative) | 1-Nov-20 | Social initiative for sustainable farming practices for farmers to improve their economical conditions |
| 8 | Global Organic textile Standards(GOTS) | 20-Nov-20 | For promoting and assuring right organic products |

Apart from above, Birla Century has similar certifications from world renowned international accreditation institutes, certifying either Go-Green, product safety, safer environment, social performance expectation, healthy working conditions, sustainability etc. Other sustainability initiatives include Fair Trade, HIGG Index Level 3, ZDHC participation, Joint Life Program approved unit from Inditex (Zara). Birla Century is the approved supplier of international brands like Macy's, West point Home, William Sonama, COSTCO, Standard Fibre etc. for Bed linens.



DISCLAIMER

No statement in this presentation is intended as a profit forecast or estimate for any period and no statement in this presentation should be interpreted to mean that cash flow from operations, free cash flow, earnings, earnings per share basis for any of parties, as appropriate, for the current or future financial years would necessarily match or exceed the historical published cash flow from operations, free cash flow, earnings, earnings per share or income on a clean current cost of supplies basis for any of the parties, as appropriate.

This presentation includes statements that are, or may be deemed to be "forward-looking statements" and other estimates and projections with respect to management's subjective views of the anticipated future performance, financial condition, results of operations and business of the Company.

Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. No assurance can be given that the forward-looking statements in this presentation will be realised. Forward-looking statements include, among other things, statements concerning the potential exposure of the Company, to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions including as to future potential cost savings, synergies, earnings, cash flow, return on average capital employed, production and prospects.

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